

[redacted]  
Copy 3

25X1

9 September 1958

**MEMORANDUM FOR:** Special Assistant to the Director  
for Planning and Development

**SUBJECT :** Strengthening of the [redacted] Organizations

25X1

1. You may recall that recently Stan Beerli informed Colonel Larry Cole of USAFE, officer in charge of both [redacted] that [redacted] was short on leadership, equipment, maintenance, and motivation to produce a high quality product. A copy of that cable reached us. Also, [redacted] has just returned from a tour of duty TDY at both [redacted]. He confirmed and elaborated on Beerli's cable.

25X1

2. Last Friday I invited [redacted] (who brought with him [redacted] to meet informally with Art Lundahl, [redacted] and myself to explore candidly the needs of [redacted] and possibly other [redacted] with the thought in mind that whereas one cannot foretell the exact needs for [redacted] tomorrow the least we can do on the basis of past history is to ensure that they are in a high state of competence to handle materials on demand.

25X1

25X1

25X1

3. This conversation seems to have been enlightening to the Air Force representatives and has elicited a positive response.

4. [redacted] is leaving shortly for [redacted] and will take into account suggestions which [redacted] and Art have made.

25X1

25X1

5. Meanwhile, [redacted] has requested [redacted] to prepare a draft instruction from Headquarters Air Force to USAFE establishing more clearly than the initial [redacted] plan would the qualifications required for the personnel to man the [redacted] centers and the standards for processing and processing conditions. This letter [redacted] will discuss with USAFE prior to sending it to the

25X1

25X1

25X1

25X1

25X1

2

Headquarters Air Force. This method is chosen by [ ] because he feels that the requirements of performance have perhaps risen since the initial agreements, and the Air Force needs to make up its mind whether it wishes to perform this responsibility fully or ask to be relieved of it.

25X1

6. In June when Lundahl and I visited [ ] we had a very good impression of the center there but, of course, [ ] is another question.

25X1

25X1

7. In regard to [ ] I have to report that the substance of the film evaluation report produced by HTAUTOMAT has been forwarded in part to [ ] for use in improving their handling of future CHICOM missions. An HTAUTOMAT representative left on Saturday, and the Army and the Navy are adding personnel to [ ] It should shortly be in good shape from the point of view of personnel. At the moment, I cannot comment on equipment.

25X1

25X1

8. I shall keep you advised of further developments in regard to the maintenance of the [ ]

25X1

[ ]  
JAMES Q. REBER

Chairman

Ad Hoc Requirements Committee

JQR: [ ]

1-SA/PD/DCI

2-Dir Ops DPS/DCI

3-Ch HTA

4-Chmn ARC

5- PS/DCI chrono

25X1